

Cisco

Exam 820-421

Applying Cisco Specialized Business Value Analysis

Version: 7.0

[Total Questions: 60]



Topic 1, Prepare for Requirements Gathering

Question No : 1 - (Topic 1)

When establishing a current view of your customer, which is an appropriate internal source of information?

- **A.** Service level agreements your firm helped to create, between the customer IT group and business units
- B. Financial analyst forecasts of the company's revenue for the next 3 years
- C. Article on the customer's new product line, published on an industry web site
- **D.** Websites of partners in the customer's ecosystem

Answer: A

Question No: 2 - (Topic 1)

Which customer-provided sources would give you insight into a public company's recent financial condition?

- **A.** Quarterly filings with the country financial securities government authority
- **B.** A news article about a private company rumored to be an acquisition candidate for the customer
- **C.** Supporting information from an RFP the company issued 12 months ago
- **D.** A brochure that describes the company's history in innovation

Answer: A

Question No : 3 - (Topic 1)

Why would an investment analyst report be a good source of company information?

- **A.** It will likely give you an inside track on internal management relationships
- B. You will find company-endorsed estimates of product level sales growth
- C. It can complement company-published data and give you insight for discovery
- **D.** This will report the customer's actual IT expenditures for hardware, software, services

Answer: C



Question No: 4 - (Topic 1)

Which two insights would a private company executive expect you to know about their industry? (Choose two.)

- A. Market shares of the top two public and top three private company competitors
- **B.** General timing that new major industry regulations go into effect
- **C.** Revenue growth rate of the company's two largest divisions, by geography
- **D.** Names of at least two major industry players known for their innovative use of technology

Answer: B,D

Question No: 5 - (Topic 1)

Which tool or document can help you identify areas of gaps in knowledge about your customer's overall strategy and operating model?

- A. Business Model Canvas
- **B.** An account coverage plan for your team's territory
- C. A win/loss review from a proposal delivered to the customer 12 months ago
- **D.** Customer's communications plan for the rollout of a new application

Answer: A

Topic 2, Capture Requirements

Question No: 6 - (Topic 2)

Which is a benefit from establishing credibility with multiple customer stakeholders?

- **A.** You increase the odds of gaining an advocate for the largest cost alternative you can offer the customer
- **B.** This shows your #1 priority is to build friends and allies
- **C.** You build a basis for gaining insight into a range of customer viewpoints or priorities
- **D.** You gain influence with the IT Executive, since they alone can help you displace a competitor

Answer: C



Question No: 7 - (Topic 2)

Which is an appropriate way to gain data useful for analyzing stakeholder support and power?

- **A.** Focus group with a team of customer executives
- **B.** Benchmark study
- C. Analyze win rates for the past 10 proposals you made to the company
- D. Business Motivation Model

Answer: A

Question No:8 - (Topic 2)

Which is the preferred aid to help you structure discovery meetings with customers?

- A. IT cost analysis
- **B.** Business case for the last two proposals
- C. Strategic QUESTION NO: Asking Framework
- **D.** An article with a checklist showing advantages of your product vs. competitors

Answer: C

Question No: 9 - (Topic 2)

Which approach is recommended for gaining deeper insight into pain points raised by a senior customer business leader?

- **A.** Inform the customer of some statistics about their competitors, to get a reaction
- B. Ask open ended QUESTION NO:s about goals and impacts from challenges
- **C.** Lead an exercise to define revenue the customer could gain from using remote experts on sales calls
- **D.** Speak with peers of the customer leader, to find out whether this person has a reputation for making problems sound bigger than they really are

Answer: B

Question No: 10 - (Topic 2)