IIBA

Exam CBAP

Certified Business Analysis Professional (CBAP®) Designation

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[Total Questions: 305]

Topic 1, Volume A

Question No : 1 - (Topic 1)

What is the term used to describe the cost of the solution after the solution has been implemented in production by a vendor?

A. Total ownership costing
B. Lifecycle maintenance fees
C. Sustainability fees
D. Total cost of ownership

Answer: D

Question No : 2 - (Topic 1)

Enterprise analysis creates just five outputs. Which one of the following is an output of the enterprise analysis tasks?

A. Assumptions and constraints
B. Stakeholder concerns
C. Solution performance assessment
D. Solution approach

Answer: D

Question No : 3 - (Topic 1)

All of the following stakeholders participate in the prioritization of requirements except for which one?

A. Implementation subject matter expert
B. Project team
C. Domain subject matter expert
D. Project manager

Answer: B

Question No : 4 - (Topic 1)

You are the business analyst for your organization. Management has asked that you create a model of the requirements so the stakeholders can better understand the requirements and the project as a whole. Which of the following statements best describes a model?

A. Models are slices of the project solution.
B. Models simplify the requirements for common stakeholders.
C. Models are statistics for the return on investment, time saved, and other mathematics.
D. Models abstract and simplify reality.

Answer: D

Question No : 5 - (Topic 1)

What plan will describe the stakeholder groups, communication needs, and the level of formality that is appropriate for the requirements?

A. Requirements management plan
B. Project management plan
C. Scope management plan
D. Business analysis communication plan

Answer: D

Question No : 6 - (Topic 1)

You are the business analyst for a smaller project where there are few requirements. Management would still like you to create a method to trace the few requirements for this project. What type of matrix would be best in this instance?

A. Roles and responsibility matrix
B. RACI matrix
C. Coverage matrix
D. Requirements trace matrix

Answer: C

Question No : 7 - (Topic 1)

You are the business analyst for your organization and have many solutions available to an identified problem. You would like a way to quickly and fairly determine which solution is the best choice for your organization. Which of the following approaches would allow you to determine the top-rated solutions for your organization?

A. Scoring system
B. Acceptance and evaluation criteria
C. Vendor assessment
D. Voting system

Answer: A

Question No : 8 - (Topic 1)

When an organization is using a change-driven approach to business analysis, how are communications managed?

A. Communications in a change-driven approach to business analysis focus more on the frequency of communication.
B. Communications in a change-driven approach typically use face-to-face channels.
C. Communications in a change-driven approach focus more on formal communications.
D. Communications in a change-driven approach are all ad hoc.

Answer: A

Question No : 9 - (Topic 1)

You are the business analyst for your organization. Management has asked that you create a method to store the project requirements including those under development, under review, and the requirements which have been approved. What is management asking you to create?

A. A change management system

B. A repository

C. A project scope statement

D. A requirements register

Answer: B

Question No : 10 - (Topic 1)

You are the business analyst for your organization and working with Tim to identify theassumptions within the business solution. Which one of the following is an assumption?

A. The vendor believes the hardware should arrive by December 1

B. The software must be compatible with Windows Vista

C. The software must cost less than $99 per license

D. The hardware must costs less than $450 per unit.

Answer: A

Question No : 11 - (Topic 1)

You are working with Terry on the conduct stakeholder analysis task as part of the business analysis duties in your company. Terry wants to know why it's so important to identify stakeholders so early in the business analysis duties. Which one of the following statements best addresses the need to identify the stakeholders early on in the business analysis duties?

A. It's important to identify the stakeholders so the business analyst knows who to report to.

B. It's important to identify the stakeholders so the business analyst knows who to bill for the project.

C. It's important to identify the stakeholder so the business analyst can help ensure the timely delivery of the requirements deliverables.

D. It's important to identify the stakeholders so the stakeholders know who the business analyst is.

Answer: C

Question No : 12 - (Topic 1)

Nancy has asked you to trace a particular requirement for her. What does 'to trace a requirement' mean?

A. Tracing a requirement means to look at a requirement and the others to which it is related. It links risk, cost, quality, and scope elements to stakeholder and solution requirements to other artifacts created by the team and to solution components.

B. Tracing a requirement means to look at a requirement and the others to which it is related. It links business requirements to stakeholder and solution requirements to other artifacts created by the team and to solution components.

C. Tracing a requirement means to look at a requirement and the others to which it is related. It links business requirements to components in the project's work breakdown structure.

D. Tracing a requirement means to track a requirements from its first identification all the way to its completion to see what issues, risks, costs, quality, and defects have surrounded the requirement

Answer: B

Question No : 13 - (Topic 1)

When do change requests generally increase in a project?

A. During the project's launch.
B. Towards the beginning of the project.
C. During the project scope management processes.
D. Towards the end of the project.

Answer: D

Question No : 14 - (Topic 1)

Ben is the business analyst for his organization. Ben is currently working on a solution to improve a laser printer. He has taken the laser printer apart, identified each component, and documented each component's purpose. What type of requirements organization is Ben doing in this scenario?

A. Process modeling
B. Data modeling
C. Functional decomposition

D. Scope modeling

Answer: C

Question No : 15 - (Topic 1)

Fred's organization is using a plan-driven approach for the business analysis deliverables. In this approach how will the requirements be captured?

A. Fred will use the appropriate documentation at the discretion of the business analysis team .
B. Fred will use the project management information system.
C. Fred will use whatever business analysis forms are most appropriate.
D. Fred will use standardized templates.

Answer: D

Question No : 16 - (Topic 1)

What part of defining the business needs process will evaluate the ends that the organization is seeking to achieve?

A. Business goals and objectives
B. Alternative identification
C. Solution assessment
D. Requirements

Answer: A

Question No : 17 - (Topic 1)

What type of a business analysis approach focuses on the rapid delivery of business value in short iterations?

A. Risk-driven
B. Change-driven
C. Risk-laden

D. Profit-driven

Answer: B

Question No : 18 - (Topic 1)

Wanda is the business analyst for her organization and she is currently working on the specify and model requirements process. One of the elements of this process is the documentation of the textual requirements. Wanda must describe the capabilities of the solution, any conditions that must exist for the requirements to operate, and what third component of the textual requirement?

A. Any constraints that may prevent the solution from fulfilling the requirement
B. Write in the active voice
C. Describe a situation or problem
D. Express only one requirement at a time

Answer: A

Question No : 19 - (Topic 1)

The business analysis approach generally defines all of the following attributes except for which one?

A. Requirements for solutions acceptance
B. Deliverables
C. Team roles
D. Analysis technique

Answer: A

Question No : 20 - (Topic 1)

Gary is the business analyst for his organization and he is preparing a presentation about the requirements for a large software development project. Before Gary makes the presentation what should he do as part of his preparation for the presentation?

A. Determine an appropriate format for the presentation.
B. Confirm that he has the authority to host the presentation.
C. Confirm that the stakeholders have signed off on the requirements.
D. Hire a scribe to keep the minutes of the meeting.

Answer: A

Question No : 21 - (Topic 1)

You are the business analyst for your organization and are creating the solution scope definition.

Which of the following should be included in the solution scope definition?

A. Business case
B. Technical dependencies
C. Elicitation techniques
D. Organization readiness assessment

Answer: B

Question No : 22 - (Topic 1)

What business analysis element tries to identify as many potential options as possible to meet the business objectives and fill identified gaps in capabilities?

A. Ranking of approaches
B. Decision analysis
C. Documentation of assumptions and constraints
D. Alternative generation

Answer: D

Question No : 23 - (Topic 1)

Paul is the business analyst for his organization. He is examining a single solution to determine if the solution he and his team have identified carries enough business value to justify its implementation. What business analysis process is Paul performing in this

scenario?

A. Define transition requirements
B. Assess proposed solution
C. Assess organizational readiness
D. Allocate requirements

Answer: B

Question No : 24 - (Topic 1)

You are the business analyst for your organization. Gary and Janet, two key stakeholders in the project, are in disagreement over a requirement for the type of software to be installed on the server your solution calls for. What must happen in this instance before formal approvalcan be offered?

A. The conflict will need to be resolved through research, resolution, or through a third-party mediation.
B. Gary and Janet will need to determine who has seniority in the company to determine which requirement takes precedence.
C. The conflict will need to be removed from the solution scope until Gary and Janet come to a solution.
D. The business analyst will need to make a decision on which requirement is most appropriate.

Answer: A

Question No : 25 - (Topic 1)

One of the processes within requirements analysis is to prioritize requirements. As a business analyst why would you ever want to prioritize requirements?

A. You may need to determine the cost of each requirement.
B. You may need to determine the schedule for each requirement.
C. You may need to determine which requirements are most critical so the analysis and implementation efforts focus on the most critical requirements.
D. You may need to determine which requirements are most critical so additional risk analysis can be completed on those requirements.