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Exam EX0-003

Managing Successful Programmes Foundation

Version: 6.0

[Total Questions: 112]

Question No : 1

Which activity includes addressing the disadvantages of 'doing nothing' to those stakeholders that object to the programme?

- A. Analyse stakeholders
- B. Sum ma rise risks
- C. Carry out a health check
- D. Conduct a visioning workshop

Answer: D

Question No : 2

Which of the following statements about the core elements of successful communications is true?

1. Stakeholder analysis is required
2. Audit trail is established

- A. Only 1 is true
- B. Only 2 is true
- C. Both land 2are true
- D. Neither 1 or 2 is true

Answer: A

Question No : 3

Which is an assurance management technique?

- A. Benefits management
- B. Risk management
- C. Business analysis
- D. Gated review

Answer: D

Question No : 4

Which is the MOST likely source of uncertainties whilst transitioning to new ways of working?

- A. Project development
- B. Programme level
- C. Operational activities
- D. Strategic development

Answer: C

Question No : 5

Which is a governance area of focus for the Programme Manager in consultation with other stakeholders?

- A. Providing support for governance assurance reviews
- B. Initiating assurance reviews of programme viability
- C. Providing business intelligence for Stakeholder Profiles
- D. Designing the programme's governance arrangements

Answer: D

Question No : 6

Which is a responsibility of the Senior Responsible Owner?

- A. Planning and designing the programme with other stakeholders
- B. Assuring the integrity of benefits profiles
- C. Providing leadership, direction and priorities throughout the programme
- D. Ensuring business stability during transition

Answer: C

Question No : 7

Which is represented in a summary risk profile?

- A. Category of risk response
- B. Impact of an issue
- C. Likelihood of a risk
- D. Cause of a risk

Answer: C

Question No : 8

Which is NOT a purpose of a Blueprint?

- A. Maintain the focus on delivering the new capability
- B. Provide a clear statement of the end goal of the programme
- C. Maintain the programme's focus on delivering the required transformation
- D. Describe the current organization

Answer: B

Question No : 9

Which of the following statements about programme dependencies is true?

1. Internal dependencies include dependencies on strategic decisions
2. Internal dependencies are likely to be linked to the scope of a corporate portfolio

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 is true

Answer: D

Question No : 10

What type of cost is associated with Supporting an operational unit until new working practices become part of business as usual?

- A. Project
- B. Business change and transition
- C. Programme management
- D. Capital

Answer: B

Question No : 11

Which document is used to gain an understanding of how an outcome linked to one benefit affects a different benefit?

- A. Blueprint
- B. Benefits Map
- C. Stakeholder Profiles
- D. Benefits Management Strategy

Answer: B

Question No : 12

What process provides the outputs required to deliver the Blueprint?

- A. Managing the Tranches
- B. Delivering the Capability
- C. Benefits Management
- D. Realizing the Benefits

Answer: B

Question No : 13

Which information is included in Benefit Profiles?

- A. Scheduled reviews
- B. Dependent capabilities
- C. Procedures to avoid double counting
- D. Information audit requirements

Answer: B

Question No : 14

Which is an outcome?

- A. Product developed by a project
- B. Measured operational improvement
- C. Products transitioned into live use
- D. New service ready for handover

Answer: C

Question No : 15

Which document is updated throughout the programme when new information on benefits and risks becomes available?

- A. Benefits Management Strategy
- B. Business Case
- C. Programme Brief
- D. Information Management Plan

Answer: B

Question No : 16

Which activity should be undertaken by the Programme Board?

- A. Quantify the financial impact on a business area
- B. Decide how much risk the programme should accept
- C. Ensure the programme fits into the organizational context

D. Ensure development of programme governance arrangements

Answer: B

Question No : 17

What role acts as the nerve centre for the programme?

- A. Programme Office
- B. Programme Assurance
- C. Programme Board
- D. Design Authority

Answer: A

Question No : 18

Which is NOT a reason for Managing the Tranches?

- A. Implement monitoring and control governance for the programme
- B. Assess the programme regularly to check it is in line with the strategic direction of the organization
- C. Achieve stabilization of operational areas which have transitioned to the new state
- D. Update programme governance baselines to reflect lessons learned

Answer: C

Question No : 19

What source of information explains when health checks, audits and reviews will be undertaken?

- A. Quality and Assurance Strategy
- B. Quality and Assurance Plan
- C. Information Management Strategy
- D. Information Management Plan