

PMI PMI-002

**Certified Associate in Project Management (CAPM)
Certification
Version: 5.2**

Topic 1, Exam Set 1 ,**QUESTION NO: 1**

A contract cannot contain _____.

- A. Illegal activities
- B. deadline for the completion of the work
- C. Penalties and fines for disclosure of intellectual rights
- D. All of the above

Answer: A

Explanation:

A contract cannot contain illegal activities. A contract can contain other options available.

QUESTION NO: 2

Which one of the following comes first in the project plan?

- A. Scope Statement
- B. Quality Plan
- C. WBS
- D. Development Plan

Answer: A

Explanation:

Scope statement comes first in the project plan. Scope statement is the written statement of project. It contains: Project objectives, Project justification, Project deliverables

QUESTION NO: 3

You are project manager of a project. During the process of selecting the sellers, you reject one vendor because it doesn't have the manufacturing capability. This is an example of which selection tool?

- A. Weighting system

- B. Screening system
- C. Seller rating system
- D. Expert judgment

Answer: B

Explanation:

A screening system rejects sellers that does not meet minimum requirements for the project.

QUESTION NO: 4

_____ provides details about how the project scope may be changed.

- A. Control Scope system
- B. VeirV Scope
- C. Scope Charter
- D. Scope Management plan

Answer: D

Explanation:

The scope management plan provides details about how the project scope may be changed.

QUESTION NO: 5

Which of the following technique to identify the underlying cause of a problem and take steps to prevent further occurrence?

- A. Root cause analysis
- B. Quality audits
- C. Project audits
- D. Risk audits

Answer: A

Explanation:

Root cause analysis: A technique to identify the underlying cause of a problem and take steps to prevent further occurrence.

QUESTION NO: 6

Which of the following provides the least accurate in estimating?

- A. Rough order of magnitude
- B. Budget estimate
- C. WBS estimate
- D. Definitive estimate

Answer: A

Explanation:

The rough order of magnitude is the least accurate approach, as it may vary from -25 percent to +75 percent.

QUESTION NO: 7

Who has the responsibility for informing the final deliverable to all stakeholders?

- A. Project Manager
- B. Sponsor
- C. Team Lead
- D. Management

Answer: A

Explanation:

Project Manager has the responsibility for informing the final deliverable to all stakeholders.

QUESTION NO: 8

What is a corrective action?

- A. An action that brings future project events into alignment with the project plan
- B. An action to correct something in the project
- C. An action to prevent something in the project
- D. Corrective action is not related to project

Answer: A

Explanation:

Corrective action: An action that brings future project events into alignment with the project plan

QUESTION NO: 9

Assumptions are factors that, for planning purposes, are considered to be _____.

- A. True, real, or certain
- B. True, real, or uncertain
- C. Real
- D. Verbal

Answer: A

Explanation:

PMBOK describes assumptions as "factors that, for planning purposes, are considered to be true, real, or certain."

QUESTION NO: 10

A complete set of indexed project records is called _____.

- A. Project archives
- B. Index
- C. sow
- D. Project History

Answer: A

Explanation:

A complete set of indexed project records for archiving by the appropriate parties.

QUESTION NO: 11

You are managing a project that will implement a new Insurance software package. Two project

team members have difficulty working together. They come to you, for help resolving the issues. You immediately set up a meeting that includes the functional manager. After the meeting you and the functional manager discuss the issues and agree on a solution. What type of organizational structure you are working in?

- A. Functional
- B. Balanced matrix
- C. Projectized
- D. Strong Matrix

Answer: B

Explanation:

Balanced matrix: Power is shared between both Functional and Project Manager. In this case you include the functional manager in the meeting therefore it is Balanced matrix organization.

QUESTION NO: 12

You have been with the organization; you constantly hear rumours about a certain CAPM failing to live up to the CAPM Code. What you should do?

- A. You can gather as much information as you can before proceeding
- B. Confront the person immediately
- C. Ignore the rumours
- D. Pass the rumours along

Answer: A

Explanation:

You can gather as much information as you can before proceeding.

QUESTION NO: 13

Who is responsible for issuing the project charter?

- A. The project manager
- B. The project sponsor
- C. The Team lead
- D. The management

Answer: B

Explanation:

The project sponsor creates and issues the project charter.

QUESTION NO: 14

In PMBOK, the seller is _____ to the project team.

- A. Internal
- B. External
- C. Outside
- D. Assigned

Answer: B

Explanation:

In PMBOK, the seller is External to the project team.

QUESTION NO: 15

Project Quality Management includes:

- A. Customer satisfaction
- B. Prevention over inspection
- C. Continuous improvement
- D. All of the above

Answer: D

Explanation:

Project Quality Management includes : Customer satisfaction, Prevention over inspection, Continuous improvement, Management responsibility

QUESTION NO: 16

You are the project manager of the MKTG Project. The project has a budget of \$200,000 and is

expected to last 2 years. The project is now 20 percent complete and is on schedule. What is the BAC?

- A. \$-00,000
- B. \$200,00
- C. \$50,000
- D. None of the above

Answer: A

Explanation:

The BAC is the budget at completion (Total budgeted cost), which is \$200,000.

QUESTION NO: 17

A Risk Register is a part of the _____.

- A. Project Scope Statement
- B. Project Management plan
- C. Project Scheduling plan
- D. Project Charter

Answer: B

Explanation:

The Risk Register is detailed part of the project management plan.

QUESTION NO: 18

A Risk Register is a part of the _____.

- A. Project Scope Statement
- B. Project Management plan
- C. Project Scheduling plan
- D. Project Charter

Answer: B

Explanation:

The Risk Register is detailed part of the project management plan.

QUESTION NO: 19

Which type of network diagram is also referred to activity-on-arrow (AOA) diagrams?

- A. Precedence Diagramming Method (PDM)
- B. Gant Cnart Diagram (GCD)
- C. Dependency Diagramming Method (DDM)
- D. Arrow Diagramming Method (ADM)

Answer: D

Explanation:

The arrow diagramming method (ADM) is also referred to as activity-on-arrow (AOA) diagramming method. Precedence diagramming method (PDM) is also referred to as activity-on-node (AON) diagramming method

QUESTION NO: 20

Create Procurement document is done in _____.

- A. Plan Procurements
- B. Conduct Procurements
- C. Administer Procurements
- D. Close Procurements

Answer: A

Explanation:

Create Procurement document is done in Plan Procurements process.

QUESTION NO: 21

Cost benefit analysis, scorecard modelling, payback periods, and internal rate of return are examples of _____.

- A. Enterprise benefits measurement methods when selecting a project
- B. Integral parts of the SOW

- C. Ways to ensure stakeholder commitment
- D. Project selection methods

Answer: A

Explanation:

Projects are seeded from the recognition of a regulatory or business need. Cost benefit analysis, scorecard modelling, payback periods, and internal rate of return are examples of benefits measurement methods when selecting a project. Best Option is A.

QUESTION NO: 22

Most change requests are a result of _____.

- A. Value added change (enhancements)
- B. Schedule constraints
- C. Regulatory constraints
- D. Improvement to the project scope

Answer: A

Explanation:

Most change requests (CRs) are a result of Value added change (enhancements).

QUESTION NO: 23

Based on the PMBOK, who is ultimately responsible for the project quality?

- A. Project team
- B. Project manager
- C. QA manager
- D. Validation engineer

Answer: B

Explanation:

Project manager is ultimately responsible for the project quality.