PRINCE2

Exam PRINCE2

PRINCE2 Foundation written Exam

Version: 6.0

[Total Questions: 150]

Topic 1, Volume A

Question No : 1 - (Topic 1)

Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case
B. Project Plan
C. Communication Management Strategy
D. Project Product Description

Answer: A

Question No : 2 - (Topic 1)

What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders
B. The reason for the project
C. The result of the change derived from using the project's outputs
D. The project's specialist products.

Answer: C

Question No : 3 - (Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based
B. Describe how to measure the performance of the project's products in operational use
C. Define the scope, timing and ownership of the benefit reviews required
D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

Question No : 4 - (Topic 1)

Which product documents the information needed to demonstrate continued business justification?

A. Business Case
B. Communication Management Strategy
C. Project Product Description
D. Quality Management Strategy

Answer: A

Question No : 5 - (Topic 1)

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B. Communication Management Strategy
C. Project Product Description
D. Quality Management Strategy

Answer: A

Question No : 6 - (Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

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B. Describe how to measure the performance of the project's products in operational use
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Answer: A

Question No : 7 - (Topic 1)

What is an off-specification?

A. A new requirement
B. A quality tolerance
C. A type of issue
D. A major risk

Answer: C

Question No : 8 - (Topic 1)

Which is a type of issue?

A. A lesson
B. A request for change
C. An Exception Report
D. A risk with an estimated high impact

Answer: B

Question No : 9 - (Topic 1)

Which is a typical core activity within configuration management?

A. Quality assurance
B. Risk management
C. Verification and audit
D. Progress reporting

Answer: C

Question No : 10 - (Topic 1)

Which is a typical core activity within configuration management?

A. Issue management
B. Quality inspection

C. Identification
D. Preparation

Answer: C

Question No : 11 - (Topic 1)

What needs to be in place to ensure effective issue and change control?

A. Configuration management system
B. Manage by exception
C. Quality planning
D. Information needs for stakeholders

Answer: A

Question No : 12 - (Topic 1)

Which should be funded by a change budget?

A. Increase in agreed scope
B. Initiation stage
C. Change Authority
D. Handover activities

Answer: A

Question No : 13 - (Topic 1)

Which should be funded from a change budget?

A. The Starting up a Project process
B. A fallback plan
C. An agreed change to the scope of a project
D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

Question No : 14 - (Topic 1)

Which is the Issue Register NOT used for?

A. Capture external events that are impacting a stage
B. Record information about a deviation in stage tolerance
C. Capture any threats or opportunities that might have an impact on a stage
D. Record any problems identified when authorizing a Work Package

Answer: C

Question No : 15 - (Topic 1)

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report
B. Highlight Report
C. Issue Report
D. Product Status Account

Answer: C

Question No : 16 - (Topic 1)

Which is the purpose of the Change theme?

A. Prevent change to baselined products
B. Identify, assess and control any potential and approved changes to baselined products
C. Establish mechanisms to monitor and compare actual achievements against those planned
D. Assess and control uncertainty

Answer: B

Question No : 17 - (Topic 1)

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture
B. Examine
C. Propose
D. Decide

Answer: C

Question No : 18 - (Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Raise a request for change
B. Raise an off-specification
C. Write an Exception Report
D. Amend the Work Package

Answer: B

Question No : 19 - (Topic 1)

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.

2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

A. Only 1 is true
B. Only 2 is true

C. Both 1 and 2 are true
D. Neither 1 or 2 are true

Answer: B

Question No : 20 - (Topic 1)

What takes place during the Closing a Project process?

A. The post-project benefits reviews are performed
B. Ownership of the project's products is transferred to the customer
C. An End Stage Report is prepared for the final stage
D. The project closure notification is reviewed and approved

Answer: B

Question No : 21 - (Topic 1)

Which is an objective of the Closing a Project process?

A. Prepare the plan for the next stage
B. Assess any benefits that have already been realized
C. Produce a Benefits Review Plan to identify what benefits are expected
D. Check that all benefits are realized before closing a project

Answer: B

Question No : 22 - (Topic 1)

Which is a purpose of the Closing a Project process?

A. Authorize the final stage of the project
B. Confirm that all benefits defined in the Business Case have been achieved
C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
D. Delegate day-to-day management of the end of the project to the Project Manager

Answer: C

Question No : 23 - (Topic 1)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

A. Off-specifications
B. Follow-on action recommendations
C. Issue Register
D. Risk Register

Answer: B

Question No : 24 - (Topic 1)

Which is an objective of the Closing a Project process?

A. Review and approve the plan for project closure
B. Review the performance of the project against its baseline
C. Perform any post-project reviews
D. Create a Benefits Review Plan

Answer: B

Question No : 25 - (Topic 1)

Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager
B. Select and implement actions that will resolve deviations from a plan within tolerance
C. Obtain approvals for products delivered in a Work Package
D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

Question No : 26 - (Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a Project
B. Managing a Stage Boundary
C. Controlling a Stage
D. Starting up a Project

Answer: C

Question No : 27 - (Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

A. Managing a Stage Boundary
B. Managing Product Delivery
C. Closing a Project
D. Controlling a Stage

Answer: C

Question No : 28 - (Topic 1)

Which is a purpose of the Controlling a Stage process?

A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
B. Provide a fixed reference point at which acceptance for the project product is confirmed
C. Enable the Project Board to be provided with sufficient information to authorize the next stage
D. Enable the organization to understand the work that needs to be done to deliver the project's products

Answer: A